



All Correspondence to: Computershare Investor Services (Cayman) Limited c/o The Pavilions, Bridgwater Road, Bristol, BS99 6ZY

MR A SAMPLE < DESIGNATION> SAMPLE STREET SAMPLE TOWN SAMPLE CITY SAMPLE COUNTY AA11 1AA

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Form of Proxy - Phoenix Group Holdings (the "Company") Annual General Meeting to be held on 30 April 2014



Register at www.investorcentre.co.uk - to manage your shareholding online!

To be effective, all proxy appointments must be lodged with Computershare Investor Services (Cayman) Limited, the Company's "Registrars" at: c/o The Pavilions, Bridgwater Road, Bristol BS99 6ZY by 28 April 2014 at 1.00 pm (British Summer Time).

Explanatory Notes:

- 1. Every holder has the right to appoint some other person(s) of their choice, who need not be a shareholder, as his proxy to exercise all or any of his rights, to attend, speak and vote on their behalf at the meeting. If you wish to appoint a person other than the Chairman, please insert the name of your chosen proxy holder in the space provided (see reverse). If the proxy is being appointed in relation to less than your full voting entitlement, please enter in the box next to the proxy holder's name (see reverse) the number of shares in relation to which they are authorised to act as your proxy. If returned without an indication as to how the proxy shall vote on any particular matter, the proxy will exercise his discretion as to whether, and if so how, he votes.
- 2. To appoint more than one proxy, an additional proxy form(s) may be obtained by contacting the Registrar's helpline on 0870 707 4040 or you may photocopy this form. Please indicate in the box next to the proxy holder's name (see reverse) the number of shares in relation to which they are authorised to act as your proxy. Please also indicate by marking the box provided if the proxy instruction is one of multiple instructions being given. All forms must be signed and should be returned together in the same envelope.
- 3. The 'Vote Withheld' option overleaf is provided to enable you to abstain on any particular resolution. However, it should be noted that a 'Vote Withheld' is not a vote in law and will not be counted in the calculation of the proportion of the votes 'For' and 'Against' a resolution.
- 4. Entitlement to attend and vote at the meeting and the number of votes which may be cast thereat will be determined by reference to the Register of Members of the Company at close of business on Monday 28 April 2014. Changes to entries on the Register of Members after that time shall be disregarded in determining the rights of any person to attend and vote at the meeting.

- Any power of attorney or any other authority under which this proxy form is signed (or a duly certified copy of such power of attorney or authority) must be included with the proxy form.
- 6. In the case of joint holders, where more than one of the joint holders purports to appoint a proxy, only the appointment submitted by the most senior holder will be accepted. Seniority is determined by the order in which the names of the joint holders appear in the Register of Members of the Company in respect of the joint holder (the first-named being the most senior).
- If you submit more than one valid proxy appointment in respect of the same share at the same meeting, the appointment last delivered or received before the latest time for receipt of proxies shall be treated as replacing or revoking the others as regards that share.
- 8. You must inform the Registrars in writing of any termination of the authority of the proxy.
- You may not use any electronic address provided in this proxy form to communicate with the Company for any purpose other than those expressly stated.
- 10. The above is how your address appears on the Register of Members. If this information is incorrect please ring the Registrar's helpline on 0870 707 4040 to request a change of address form or go to www.investorcentre.co.uk/je to use the online Investor Centre service.
- 11. Any alterations made to this form should be initialled.
- **12.** The completion and return of this form will not preclude a member from attending the meeting and voting in person.

Kindly Note: This form is issued only to the addressee(s) and is specific to the unique designated account printed hereon. This personalised form is not transferable between different: (i) account holders; or (ii) uniquely designated accounts. The Company and Computershare Investor Services PLC accept no liability for any instruction that does not comply with these conditions.

All Named Holders

MR A SAMPLE < Designation> Additional Holder 1 Additional Holder 2 Additional Holder 3 Additional Holder 4



Form of Proxy

nly if you wish to appoint a third party proxy other than the Chairman

	ease leave this box blank if you want to select the									
			*				C0000000000			
ent on	de hereby appoint the Chairman of the Meeting OR the itlement* on my/our behalf at the Annual General Meet 30 April 2014 at 1.00 pm (British Summer Time) , as in the appointment of more than one proxy, please refer to Explare Please mark here to indicate that this proxy appoint.	eting of nd at ar natory N	Phoenix iy adjour ote 2 (see	Group Hole ned meetin front).	lings ' g.	to be held at 1st Floor	, 32 Commercial Street, St He Please use a black pe	elier, Jen en. Mark	r sey JE2 with an X	3RŬ
L		_		Vote	onnan	ients being made.	inside the box as show	_	•	Vote
	solutions To receive the Annual Report and Accounts of the Company for the year ended 31 December 2013.	For		Withheld	11	. To re-elect Tom Cross I	Brown as a director of the Company.	For	Against	Withheld
2.	To approve the Directors' Remuneration Policy in the form set out in the Directors' Remuneration Report in the Company's Annual Report and Accounts for the year ended 31 December 2013.				12	. To re-elect Howard Dav	ies as a director of the Company.			
3.	To approve the Directors' Remuneration Report, other than the part containing the Directors' Remuneration Policy, in the form set out in the Company's Annual Report and Accounts for the year ended 31 December 2013.				13	. To re-elect Isabel Huds	on as a director of the Company.			
4.	To authorise the Directors to allot equity securities.				14	. To re-elect Jim McConv	ille as a director of the Company.			
5.	To authorise the limited disapplication of pre-emption rights.				15	. To re-elect David Wood	Is as a director of the Company.			
6.	To authorise the Company to purchase its own Ordinary shares.				16	. To elect Alastair Barbou	Ir as a director of the Company.			
7.	To re-elect René-Pierre Azria as a director of the Company.				17		the payment of a final dividend of y Share for the year ended 31			
8.	To re-elect Clive Bannister as a director of the Company.				18	appointed as the Comp	Young Accountants LLP be re- any's auditor until the conclusion of meeting of the Company to be held			
9.	To re-elect David Barnes as a director of the Company.				19		rd of Directors be authorised to f birectors be authorised to			

I/We instruct my/our proxy as indicated on this form. Unless otherwise instructed the proxy may vote as he or she sees fit or abstain in relation to any business of the meeting.

Signature	Date

10. To re-elect lan Cormack as a director of the Company.

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In the case of joint shareholders, only one holder need sign (see explanatory note 6 overleaf). In the case of a corporation, this proxy must be given under its common seal or be signed on its behalf by an attorney or officer duly authorised, stating their capacity (e.g. director, secretary).

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