# PEARL GROUP

"The specialist closed life business"

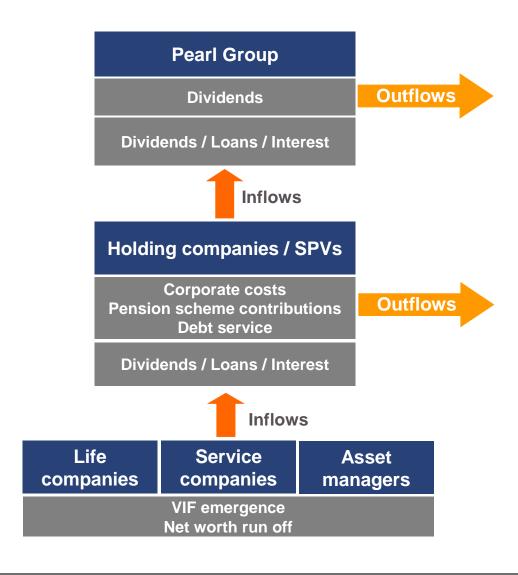
Supplementary information 11 November 2009

### **Disclaimer**

This presentation in relation to Pearl Group and its subsidiaries (the "Group") contains forward looking statements concerning future events. Those forward looking statements are based on the current information and assumptions of the Group's management concerning known and unknown risks and uncertainties. Forward looking statements do not relate to definite facts and are subject to risks and uncertainty. The actual results and financial condition of the Group may differ considerably as a result of risks and uncertainties relating to events and circumstances beyond the Group's control, including among other things, domestic and global economic and business conditions, market related risks such as fluctuations in interest rates and exchange rates, and the performance of financial markets generally; the policies and actions of regulatory authorities, the impact of competition, inflation, and deflation; experience in particular with regard to mortality and morbidity trends, and lapse rates; the timing, impact and other uncertainties of future acquisitions or combinations within relevant industries; and the impact of changes in capital, solvency or accounting standards, and tax and other legislation and regulations in the jurisdictions in which members of the Group operate. The Group cautions that expectations are only valid on the specified dates, and accepts no responsibility for the revision or updating of any information contained in this presentation.

The information contained in this presentation has not been audited by the Group's auditors.

## **Illustration of Pearl Group Cashflows**



## Breakdown of Embedded Value ('EV') at 30 June 2009

Divisional Analysis of Pearl Group Embedded Value at 30 June 2009											
£m	Net Worth	Intrinsic Burn Through Cost <sup>(a)</sup>	Adjusted Net Worth	Value Inforce	Time value of options & guarantees	Cost of Required Capital	Total EV at 30 June 2009	Total EV at 31 Dec 2008			
Life companies	2,154	(109)	2,044	2,011	(66)	(256)	3,733	3,922			
Service companies	72	-	72	242	-	-	314	329			
Asset Management	39	-	39	358	-	-	397	404			
Group	(2)	-	(2)	503	-	-	501	309			
Embedded Value before listed debt	2,262	(109)	2,152	3,114	(66)	(256)	4,944	4,964			
Listed debt	(222)	-	(222)	-	-	-	(222)	(215)			
Embedded Value after listed debt	2,040	(109)	1,930	3,114	(66)	(256)	4,722	4,749			

<sup>(</sup>a) Funds loaned from the PALAL shareholder fund to the PALAL with-profits fund which are not expected to be repaid

#### Asset management value

- Operating profit margin of asset management division at 30 June 2009 was 32%
- Present value of charges deducted from life company EV in respect of asset management services is £915 million, net of tax at 28%
- Therefore, assuming 32% profit margin, implied asset management value from management of life company assets (i.e. excluding any value arising from managing third party assets) is £293 million, compared to VIF at 30 June 2009 of £358 million

#### Service company value

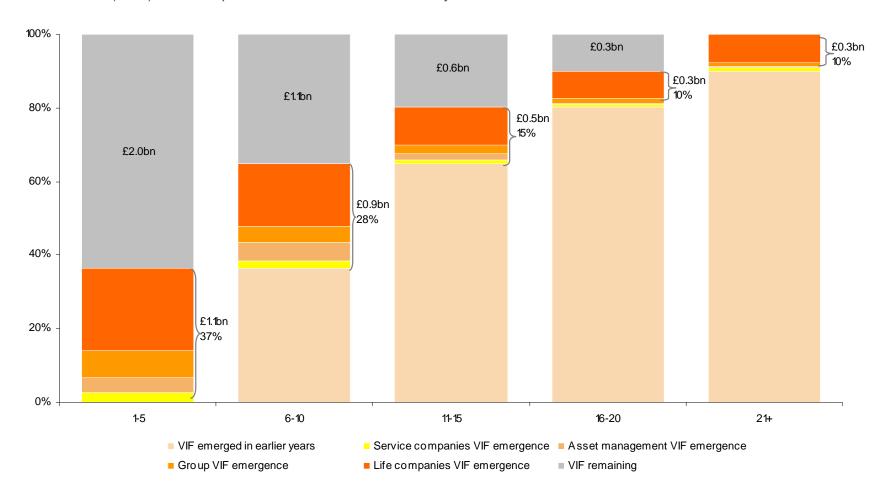
• Present value of charges deducted from life company EV in respect of service company services is £1,202 million, net of tax at 28%

#### Group

• Primarily comprises value of tax losses and future tax relief on debt interest. VIF of £2,011 million of life companies, £242 million of service companies and £358 million of asset management companies is net of tax

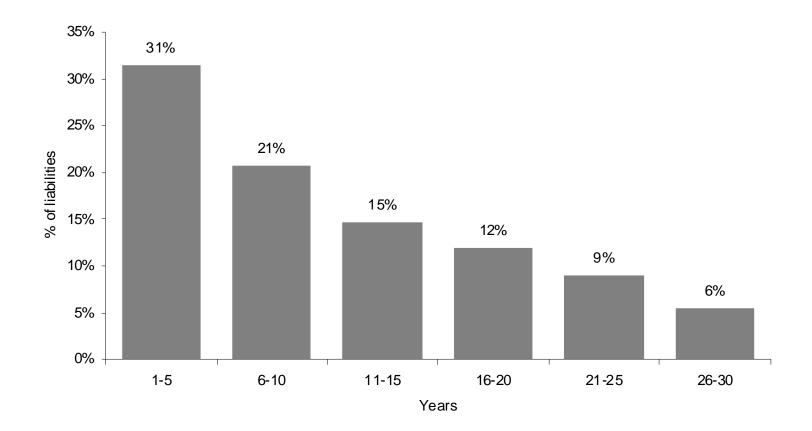
### **Runoff Profile of VIF**

- VIF of £3.1 billion at 30 June 2009
- £2 billion (65%) of VIF expected to run off within next 10 years



## Runoff Profile of In Force Peak 1 liabilities

- 52% of in force peak 1 liabilities expected to run-off within 10 years
- 6% of peak 1 liabilities expected to remain outstanding after 30 years



# Life company solvency - Pillar 1

- Individual life company solvency positions remain robust
- Aggregate Pillar 1 free assets before capital policies at 30 June 2009 of £1.7 billion

Summary of Pillar I Headroom at 30 June 2009										
£m	PA	LLL	NPIL	PLL	PALAL					
Capital Resources	998	274	176	3,272	363					
Capital Resources Requirement	(544)	(110)	(49)	(2,438)	(227)					
Free assets	454	164	127	834	136					

Note: the Pillar 1 solvency positions of Pearl Assurance and Phoenix Life Limited include the solvency position of their subsidiaries